

PRIORITY ACTION PLAN

PRIORITY	Grantham Growth Point	
PRIORITY CATEGORY	A	
PRIORITY PORTFOLIO HOLDER	Cllr Frances Cartwright Cllr Paul Carpenter Cllr Maureen Spencer-Gregson	
PRIORITY LEAD OFFICER	Teena Twelves	
PRIORITY PROJECT TEAM	<p>Grantham Growth Point Strategic Board: Responsibility to oversee the overall strategic direction of the Grantham Growth Point programme.</p> <p>South Kesteven DC, (voting member) Lincolnshire County Council, (voting member) Government Office for East Midlands, English Partnerships, East Midlands Development Agency, British Waterways Board, Housing Corporation</p> <p>Grantham Growth Point Core Commissioning Group: Responsibility for the delivery of the programme and co-ordination of the individual project groups.</p> <p>Officer representation from South Kesteven DC, Officer representation from Lincolnshire County Council</p> <p>South Kesteven District Council Internal Project Group: Ensuring all areas of the Council are fully informed about the Growth Point project. Will be made up of lead officers from the individual project groups, but will also act as an open forum for all service managers.</p> <p>All SKDC services (in terms of future service provision) All LCC services (in terms of future service provision)</p>	
PRIORITY SCOPE & DEFINITION	<p>Delivery of the GNGP Programme of Development (POD), including:</p> <p>Developing key development sites in the town to include</p> <ul style="list-style-type: none"> - North West Quadrant ("Poplar Farm") - Southern Quadrant and southern relief road - Town centre sites (including the Canal Basin) <p>Promoting local transport links including integrated green pathways; improving local services providing new community facilities in development areas ; improving the town centre's leisure, culture and retail offer; diversifying its employment base and attracting higher value, higher paid employment; and retaining the younger skilled residents</p>	
CONTEXT	<p>The development of Grantham needs to be seen within the context of the Sustainable Communities Plan and the central government agenda of maximizing housing growth.</p> <p>The Housing Green Paper has set out the role of new growth points in meeting these growth targets. Complementary</p>	

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	<p>papers including the eco-towns prospectus have provided principles of sustainable development which must be included within the growth plans. This also achieves the Council's ambition for Grantham as a sub-regional centre (RSS).</p> <p>At a local level, the development of the Grantham Growth Point bid will be within the context of the "Green Triangle" of co-operation between Grantham, Newark and Lincoln.</p>	
LINKS TO OTHER STRATEGIES	<p>Local Development Framework Economic Development Strategy 2003-2008 (to be updated) Housing Strategy (to be updated) LSP Community Plan Local Area Agreement (Block 4) LCC Economic Development Strategy Lincolnshire Enterprise draft investment strategy Grantham Town Centre issues and options document Canal Basin Baseline Report and Preferred Options Draft Grantham Transport Strategy (to be endorsed) County education strategy Health strategies Police service strategies Fire and rescue service strategies</p>	
OUTCOMES	TARGETS	<i>Point of assessment /assessment measure</i>
Governance structures agreed	By February 2008	Governance structures agreed by Strategic Board February 2008
Project Initiation Documents agreed for each workstream	By March 2008	Strategic Board meeting March 2008
Gap funding requirement identified	By March 2008	Strategic Board meeting March 2008
Business inclusion strategy agreed	By March 2008	Strategic Board meeting March 2008
Key site Supplementary Planning Documents agreed	By October 2009	Cabinet meeting October 2009
MEASURES OF SUCCESS/KEY ACTIONS	South Quadrant planning framework in place	Consultants engaged and Masterplan produced by 1 September 2008 SPD adopted by 31 March 2009
	South Quadrant planning application submitted	PA submitted by 30 June 2009
	North West Quadrant – negotiations with Network Rail concluded	30 September 2008 – agreement on ransom position secured
	North West Quadrant planning framework in	Consultants engaged and Masterplan produced by 30

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	place	September 2008 SPD adopted by 31 December 2008	
	North West Quadrant planning application submitted	PA submitted by 30 September 2008	
	North West Quadrant planning application determined	31 March 2009	
	Town Centre planning framework in place	Approved by 31 December 2008 for all key sites	
	Town centre sites change ownership (Greyfriars)	Work in progress to acquire site(s) by 31 March 2009	
	Canal Basin masterplan produced	Report approved by 30 June 2008.	
	Relocation of existing businesses and Council depots	Proposals agreed and work in progress by March 2009	
	Tariff (roof tax) approach agreed for urban extension sites	Visit to Milton Keynes/Upton November 2007	
	Community Infrastructure Fund bid if required	Deadline to be confirmed by government	
	Affordable Housing partner selection	Summer 2008	
	Grantham Area Action Plan adopted	Late summer 2009 (subject to GOEM approval)	
CAPITAL & REVENUE REQUIREMENTS (3 YEARS)	<p style="text-align: center;">YEAR 1 £k 2008/9</p> <p>Capital Town Centre Provision £750k subject to evaluation through Capital Scoring</p> <p>Design and feasibility £100,000 (Subject to confirmation of allocation of growth Point funding)</p>	<p style="text-align: center;">YEAR 2 £k 2009/10</p> <p>Revenue External legal advisors £50k (subject to growth point allocation)</p> <p>Capital Town Centre Provision £750k subject to evaluation through Capital Scoring</p> <p>Design & feasibility work £100,000 (Subject to confirmation of allocation of growth Point funding)</p>	<p style="text-align: center;">YEAR 3 £k 2010/11</p> <p>Revenue External legal advisors £50k (subject to growth point allocation)</p> <p>Capital Strategic Land Acquisitions £750k subject to evaluation through Capital Scoring</p>

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PEOPLE RESOURCE IMPLICATIONS	<p>Grantham Growth point team through secondments and restructuring of existing posts</p> <p>Additions to Planning Policy team – LDF/planning</p> <p>Legal team – s106/tariff</p> <p>Finance team – S106/tariff</p> <p>Finance team – overall financial appraisal</p> <p>Assets and Facilities – depot relocation</p> <p>Waste and Amenities – depot relocation</p> <p>Business Support unit – administrative support</p> <p>ED team – business relocation</p> <p>Development control/building control teams – new housebuilding</p> <p>Communications – PR and marketing</p> <p>Housing solutions – housing allocation</p>
ICT RESOURCE IMPLICATIONS	<p>Maintenance of website</p> <p>Online consultation events</p> <p>Planning portal site</p>
RISK ASSESSMENT	<p>DCLG funding level</p> <p>RSS delays and impact upon LDF</p> <p>Failure to attract internal resource – planning professionals</p> <p>Housing market slump</p> <p>Railtrack issues</p> <p>Ransom strips</p> <p>CPO process</p> <p>Water infrastructure</p> <p>Judicial challenge – e.g. on CPO, on road building</p> <p>Tariff negotiations</p> <p>Land acquisition</p> <p>Introduction of planning gain supplement</p> <p>Community backlash – anti-growth campaign</p> <p>Poor media relations</p> <p>Worsening congestion</p> <p>Failure to attract business</p> <p>Change of political priorities/party in control</p> <p>Economic downturn</p>
KEY COMPONENTS OF COMMUNICATION	<p>Media – internal and external</p> <p>Website</p> <p>Local Area Forums</p> <p>Business sector communication strategy</p>
PROPOSED DELIVERY METHODS	<p>Strategic Board</p> <p>Core Commissioning Group</p> <p>Project Groups:</p> <p>South Quadrant</p> <p>North West Quadrant</p> <p>Town Centre and Canal Basin</p>

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	Workstreams Communications Finance Sustainability (eco – dev) Transport Utilities Governance Affordable Housing Tariff Approach Open space and green infrastructure
EQUALITY ASSESSMENT	Should bring benefits to whole of community, but will need to ensure that all groups are included in consultation and are assisted to have their points of view heard. Will bring benefits to rural hinterland.
RELATED PROJECTS	LDF ED Strategy update Housing Strategy update LAA Community Strategy Delivery of Grantham Transport Strategy
RELATED PRIORITIES	Use of resources Better local neighbourhoods Communications Town centres (Bourne and Grantham)